

Financial Assistance Award 0032-DC-2001-I14
Griest Center Improvements
Arctic Slope Native Association Ltd.
Barrow, Alaska

I. BACKGROUND INFORMATION:

Arctic Slope Native Association Ltd. (ASNA) assumed full management of the Griest Center in 2001 after completion of a 20-year lease agreement between the North Slope Borough and the Indian Health Service (IHS). In the preceding twenty years, very few Life Safety Code, mechanical or electrical systems, or aesthetic upgrades were performed. The purpose of this grant was the correction of numerous deficiencies identified through the Indian Health Service's Deep Look process as well as increasing the capacity of the dental clinic and the presentation of an attractive working environment for the delivery of services.

II. ACTIVITIES:

This project funded the design and construction of improvements to the Griest Center. Design services were performed by ASNA's term A/E, BBkp, Anchorage, Alaska. This firm was familiar with the existing building as well as construction costs and was able to effectively design the project meeting ASNA's scope of work. The construction contract was competitively bid and awarded to UIC Construction. Substantial planning was required by ASNA in order to minimize impact of services to patients.

This was largely accomplished using two solutions. The first dealt with the Dental Department. The construction of the dental portion occurred during travel periods by the dental teams, thus minimizing the interruption of local services. Once the first phase of construction was completed (dental clinic), services were resumed while the remaining portions of the project were completed.

The second solution was the temporary relocation of other Griest Center services for the entirety of the project. This was accomplished using soft space in other areas of the hospital and a public campaign notifying where services were temporarily located.

III. COST CONTAINMENT:

As stated in the original proposal, this project was combined with the Hospital Boiler Replacement project and was awarded, constructed, and managed concurrently but accounted separately. This proved to be a very cost effective method of project management. The accounting process proved straightforward and added no additional costs. The combined projects allowed for shared General Conditions costs, shared project management costs and less disruptive schedule for hospital staff and visitors. Additionally, two small IHS Maintenance and

Improvement projects were added after initial award of this project allowing them to “piggyback” on the larger project and benefit from the General Conditions already in place.

Funding Summary:

Denali Commission Funded Portion.....\$852,000
 Indian Health Service M&I Funded Portion.....789,250
 ASNA Funded Portion.....142,232
 Total Project Cost.....\$1,783,489

Denali Commission Funded Portion Estimated vs. Actual Costs

Description	Estimated Costs	Actual Costs
Design	\$88,300	88,300
Bid Costs	2,700	2,700
Construction Contract	574,000	778,700
Fixed Equipment	86,000	86,301
Construction Contingency	66,000	35,021
Indirect	35,000	35,000
TOTAL	\$852,000	\$1,026,022

IV. PROJECT OUTCOMES

The completion of this project solved many ongoing problems with the facility, dental department and finishes. The expansion of the dental clinic to provide for pediatric dental care has greatly improved delivery of care. The increase of two operatories has greatly improved services. Wait times, number of appointments per day has been reduced. An unanticipated benefit of the two additional dental operatories has been training of employees. Dental assistants now have a much better opportunity to practice techniques for furthering their education.

Mechanical and electrical systems were greatly improved with many code deficiencies corrected. The number of trouble calls has diminished significantly making the Griest Center one of the most trouble free areas of the hospital.

V. PROBLEMS ENCOUNTERED:

This project was free of major problems.

VI. CONCLUSIONS AND RECOMMENDATIONS:

The Griest Center Improvements project was an unconditional success. With the flexibility given the Arctic Slope Native Association to combine grants from multiple agencies, this project was possible. It is likely that this project would have been delayed, or worse, cancelled if it were not for the collaborative nature of the Denali Commission and the Indian Health Service. Additionally, this project helped the Arctic Slope Native Association on its continuing path of self-determination by providing the opportunity to demonstrate its abilities in managing capital improvement projects.

V. ATTACHEMENTS:

SF 269
Project Photographs on CD ROM

FINANCIAL STATUS REPORT (Short Form)

(Follow instructions on the back)

1. Federal Agency and Organizational Element to Which Report is Submitted Denali Commission	2. Federal Grant or Other Identifying Number Assigned By Federal Agency 0032-DC-2001-114	OMB Approval No. 0348-0038	Page of 1 1 pages
3. Recipient Organization (Name and complete address, including ZIP code) Arctic Slope Native Association, Ltd. P.O. Box 1232, Barrow, AK 99723			
4. Employer Identification Number 910873623	5. Recipient Account Number or Identifying Number 20 00 00	6. Final Report <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	7. Basis <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual
8. Funding/Grant Period (See instructions) From: (Month, Day, Year) 4/1/2001	To: (Month, Day, Year) 3/31/2005	9. Period Covered by this Report From: (Month, Day, Year) 8/31/2001	To: (Month, Day, Year) 2/22/2004
10. Transactions:	I Previously Reported	II This Period	III Cumulative
a. Total outlays	852,000.00	174,022.00	1,026,022.00
b. Recipient share of outlays	0.00	174,022.00	174,022.00
c. Federal share of outlays	852,000.00	0.00	852,000.00
d. Total unliquidated obligations			0.00
e. Recipient share of unliquidated obligations			0.00
f. Federal share of unliquidated obligations			0.00
g. Total Federal share (Sum of lines c and f)			852,000.00
h. Total Federal funds authorized for this funding period			852,000.00
i. Unobligated balance of Federal funds (Line h minus line g)			0.00
11. Indirect Expense	a. Type of Rate (Place "X" in appropriate box) <input type="checkbox"/> Provisional <input type="checkbox"/> Predetermined <input checked="" type="checkbox"/> Final <input type="checkbox"/> Fixed		
b. Rate .041	c. Base 852000	d. Total Amount 0.00	e. Federal Share 0.00
12. Remarks: Attach any explanations deemed necessary or information required by Federal sponsoring agency in compliance with governing legislation. Final Report			
13. Certification: I certify to the best of my knowledge and belief that this report is correct and complete and that all outlays and unliquidated obligations are for the purposes set forth in the award documents.			
Typed or Printed Name and Title Mike Herring, Hospital Administrator, Project Officer		Telephone (Area code, number and extension) (907) 852-9248	
Signature of Authorized Certifying Official 		Date Report Submitted February 22, 2004	