



## ***Michael L. Foster & Associates, Inc.***

*An Alaskan Owned and Operated Company*

*Architects • Engineers • Planners • Scientists  
Surveyors • General Contracting*

January 18, 2007

The Honorable Michael Pearson, Mayor  
City of Anderson  
260 West First Street  
PO Box 3100  
Anderson, Alaska 99744

Final Conceptual Plan and Business Plan  
Anderson Multi-Use Facility  
Anderson, Alaska  
MLFA Job No. ANDE-ANDE-001-0001

Your Honor:

Michael L. Foster & Associates, Inc. (MLFA) is pleased to present the Conceptual Plan and Business Plan for the City of Anderson Multi-Use Facility. It has been a pleasure working with you, Ms. Nancy Hollis, the City Council, and the Anderson residents on this project. We look forward to assisting the City of Anderson with the implementation of the Multi-Use Facility Plan and other projects.

If you have any questions or need additional information, please do not hesitate to contact me at (907) 696-6200 or [hlm@mlfaalaska.com](mailto:hlm@mlfaalaska.com).

**MICHAEL L. FOSTER & ASSOCIATES, INC.**

Holly L. Morris, C.P.G.  
Project Manager